



The Institute of Certified Public Accountants

Mascots, Times Square Building, 7th Floor, Andheri East, WE Highway, Mumbai-India, 400069

Email: secretary@icpaindia.org

Website: www.icpaindia.org

Subject syllabus coverage & learning outcomes: Management Accounting

Learning Outcomes	<p>On successful completion of this exam, candidates should be able to:</p> <ol style="list-style-type: none"> A. Identify and discuss the information, systems and developments in technology required for organisations to manage and measure performance. B. Explain and apply cost accounting techniques. C. Select and appropriately apply decision-making techniques to facilitate business decisions and promote efficient and effective use of scarce business resources, appreciating the risks and uncertainty inherent in business and controlling those risks. D. Identify and apply appropriate budgeting techniques and methods for planning and control and use standard costing systems to measure and control business performance and to identify remedial action. E. Assess the performance of an organisation from both a financial and non-financial viewpoint, appreciating the problems of controlling divisionalised businesses and the importance of allowing for external aspects. 									
Sr No	Chapters-	Syllabus Coverage								
1	<p>Basic Costing Techniques</p> <table border="1" data-bbox="555 794 1205 1010"> <tr> <td>1. Material</td> <td>2. Labour</td> </tr> <tr> <td>3. Overheads</td> <td>4. Absorption Costing</td> </tr> <tr> <td>5. Marginal Costing</td> <td>6. Job –Batch Costing</td> </tr> <tr> <td>7. Process Costing</td> <td>8. Operating Costing</td> </tr> </table>	1. Material	2. Labour	3. Overheads	4. Absorption Costing	5. Marginal Costing	6. Job –Batch Costing	7. Process Costing	8. Operating Costing	<p>Costing concept & Classification, Preparation of Cost sheet Basic Costing techniques like material, labour, overhead, job, process, batch & operational costing Method of absorption & marginal costing</p>
1. Material	2. Labour									
3. Overheads	4. Absorption Costing									
5. Marginal Costing	6. Job –Batch Costing									
7. Process Costing	8. Operating Costing									
2	<p>Special Costing Techniques</p> <table border="1" data-bbox="555 1058 1205 1233"> <tr> <td>1. Activity Based Costing</td> <td>2. Target Costing</td> </tr> <tr> <td>3. Life Cycle Costing</td> <td>4. Throughput Accounting</td> </tr> <tr> <td>5. Environmental</td> <td></td> </tr> </table>	1. Activity Based Costing	2. Target Costing	3. Life Cycle Costing	4. Throughput Accounting	5. Environmental		<p>Compare business targets with actual performance using</p> <ol style="list-style-type: none"> 1) Activity Based Costing 2) Target Costing 3) Life cycle Costing 4) Through put analysis 5) Environmental accounting 		
1. Activity Based Costing	2. Target Costing									
3. Life Cycle Costing	4. Throughput Accounting									
5. Environmental										
3	<p>Budgeting & Control & Standards Costing</p> <p>Nature & Purpose budgeting</p>	<p>Apply cost behavior knowledge to forecast costs and revenues for a forecasted volume with reference to</p> <ul style="list-style-type: none"> • Fixed and variable costs 								



The Institute of Certified Public Accountants

Mascots, Times Square Building, 7th Floor, Andheri East, WE Highway, Mumbai-India, 400069

Email: secretary@icpaindia.org

Website: www.icpaindia.org

	<p>Prepare Sales /Production, Material, Labour, Overheads Prepare Cash budgets, Forecasted income and expenditure, balance sheet</p>	<ul style="list-style-type: none"> Stepped and semi-variable costs <p>Prepare a flexed budget and calculate period end Variances for all cost behaviors. Assess the limiting factors affecting budgets Compare budgetary forecast with actual and report to management. Standard costing concept, variance calculation & analysis & reconciliation with budgets</p>						
4	<p>Decision Making Techniques</p> <table border="1"> <tr> <td>1. CVP Analysis</td> <td>2. Limiting Factors</td> </tr> <tr> <td>3. Pricing</td> <td>4. Short Term</td> </tr> <tr> <td>5. Risk</td> <td></td> </tr> </table>	1. CVP Analysis	2. Limiting Factors	3. Pricing	4. Short Term	5. Risk		<p>Marginal Costing techniques using - CVP Analysis, Pricing, Limiting Factors ,Make or buy decisions, risk assessment</p>
1. CVP Analysis	2. Limiting Factors							
3. Pricing	4. Short Term							
5. Risk								
5	<p>Cost Reduction techniques & Performance measurement & Control analysis</p>	<p>Identification of Performance indicators & Its measurements, analysis of KPI & reporting Divisional Performances & transfer pricing decisions</p>						

Exam Structure -

Section	Type of Question	Area examined	Marks
A	15 Multiple choice questions 2 marks each	Entire syllabus	30
B	Three 10 Mark scenario based having five 2 mark questions	Entire syllabus	30
C	Two 20 mark questions	Large practical problems	40